

May 28, 2010

RRM Design Group
232 Avenida Fabricante, Ste. 112
San Clemente, CA 92672
P: (949) 361-7950
F: (949) 361-7955
www.rrmdesign.com

Mr. David Chacon, CRE Area Manager
Catholic Healthcare West
251 South Lake Ave., 7th Floor
Pasadena, CA 91101

Re: AMG & Associates Inc.

Dear, Mr. Chacon,

I wish to express to you my positive experience with AMG & Associates Inc. during the construction process of the Avalon Lifeguard Headquarters facility for the Los Angeles County Fire Department during the 18 month construction period from July 2008 to January 2010.

Due to the island location, the project was presented with unique conditions and situations that made a relatively simple building construction undertaking and turned it into a complex logistics endeavor. The almost all of the construction materials utilized in the construction of the building needed to be shipped from the mainland to the island via barge. A barge that was not always able to make the journey due to difficult ocean conditions.

Qualified construction personnel needed to be brought over as well, sometimes for short periods of time, sometimes for extended construction efforts.

Compounding all of this was the unusually inclement weather during the construction period the past two winters. At times there were substantial amounts of standing water on the exposed building slab, hindering the efforts of the framing crews and other construction personnel.

Through all of the process however, with very good guidance provided by Mr. Scott Pagel, the on-site construction superintendent, who diligently attacked every problem and negative issue with a positive attitude and a determination to push the construction process forward. Without the efforts of Mr. Pagel and the support of the Mr. Tony Traverso, I am certain the construction would not have resulted in the completed facility the county lifeguard crew now enjoy in support of the community and visitors to Avalon.

I sincerely hope you give positive consideration to the construction firm of AMG & Associates Inc.

Sincerely,

RRM DESIGN GROUP



William D. Graeber
Architect